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5 December 1977

MEMORANDUM FOR THE RECORD

SUBJECT: Paramilitary and Anti-terrorist Requirements

REF: Memorandum from Dr. Brzezinski, dtd 28 November 1977,
Same Subject

I frankly don't understand the Brzezinski memorandum. In the long run, he avoids any effort to be sure we divide up between Defense, Secret Service, the FBI, and CIA the national requirements in these fields; and he suggests that we have "broad and flexible" paramilitary capabilities rather than trying to define more precisely what we need. I think this leaves us in such a state of ambiguity that we will have difficulty doing anything but making up our own minds and buying and training as best as we can predict. I had hoped that the SCC might help us assume some of this responsibility. Clearly you can't be "broad and flexible" when it comes to deciding whether you buy a rifle, a mortar or an anti-tank missile. We have to tailor our force to what we expect it to do.

STANSFIELD TURNER
Director

5 DEC 1977

DRAFT DIRECTOR'S NOTE

Recently Senator Inouye made a report to the Senate on his year-and-a-half as the Chairman of the Senate Select Committee on Intelligence. I thought you would like to read the highlights of that report:

"In recent years the intelligence community, particularly the CIA and the FBI, have been the targets of suspicion and abuse. There is no question that a number of abuses of power, mistakes in judgment and failures by the intelligence agencies, have harmed the United States. We, of course, hope that these abuses are behind us and will not occur again. These events did not happen in a vacuum. In almost every instance, the abuses that have been revealed were a result of direction from above, including Presidents and Secretaries of State. Further, in almost every instance, some members of both Houses of Congress assigned the duty of oversight were knowledgeable about these activities.

"Every organization, whether the Congress, the White House, the CIA, corporations, universities or churches, are made up of men and women with their full share of excellences and

failures. With the exception of a very small number who broke the law or failed in their trust, we owe a great debt to our intelligence community. It is made up of men and women of unusual dedication and ability who serve our country under the most difficult of circumstances. We can be proud that they have come through the trials of the past several years with a clearer sense of purpose and with a strengthened belief in the value of a life of service to our nation.

"The intelligence community has been in a turmoil over the past few years. It has been the subject of a number of Congressional inquiries, internal investigations and intense criticism from the press and the public. With the support of the President and under the firm direction of Stansfield Turner, the intelligence community is in the process of creating a new organizational structure which should lead to more efficient coordination of its world-wide activities and a better overall intelligence product. It is my view that the intelligence agencies of the United States are now functioning under strict guidelines set forth by the President and the National Security Council, which lay out clear missions, limitations and accountability, as well as rigorous oversight by both the House and the Senate. While many improvements and reforms are called for, it is my evaluation that the present quality of the work of the United States intelligence community is good, and shows every